

General Meeting's Preparatory Information

(Article 289 of the Portuguese Companies Code)

**Full names of Members of Management and Supervisory
Statutory Bodies as well as of the Board of the General
Shareholders' General Meeting**

(Paragraph a) of no. 1 of article 289 of the Portuguese Companies Code)

Statutory Bodies

Board of the Shareholders' General Meeting

Chairman – João Augusto Esmeriz Vieira de Castro

Secretary – António Agostinho Cardoso da Conceição Guedes

Board of Directors

Chairman - Duarte Paulo Teixeira de Azevedo

Member – Ângelo Gabriel Ribeirinho dos Santos Paupério

Member – Miguel Nuno Santos Almeida

Member – Maria Cláudia Teixeira de Azevedo

Member – António Bernardo Aranha da Gama Lobo Xavier

Member – António Sampaio e Mello

Member – David Charles Denholm Hoblely

Member – Gervais Gilles Pellissier

Member – Jean-François René Pontal

Member – Nuno Manuel Moniz Trigoso Jordão

Member – Franck Emmanuel Dangeard

Executive Committee

Chairman – Ângelo Gabriel Ribeirinho dos Santos Paupério

Member – Miguel Nuno Santos Almeida

Member – Maria Cláudia Teixeira de Azevedo

Member – António Bernardo Aranha da Gama Lobo Xavier

Boar Audit and Finance Committee

Chairman – Jean-François René Pontal

Member – António Sampaio e Mello

Member - David Charles Denholm Hobley

Member – David Graham Shenton Bain

Board Nomination and Remuneration Committee

Member – Duarte Paulo Teixeira de Azevedo

Member – Jean-François René Pontal

Member - Franck Emmanuel Dangeard

Shareholders' Remuneration Committee

Sonae, SGPS, S.A. representada por Duarte Paulo Teixeira de Azevedo

Sontel, BV, representada por Francisco de La Fuente Sanchez

Ethics Committee

Jean-François René Pontal

António Bernardo Aranha da Gama Lobo Xavier

David Graham Shenton Bain

Anabela Magalhães

Statutory Audit Board

Chairman – Arlindo Dias Duarte Silva

Member – Armando Luís Vieira de Magalhães

Member – Óscar José Alçada da Quinta

Substitute - Jorge Manuel Felizes Morgado

Statutory External Auditor

Sociedade de Revisores Oficiais de Contas

DELOITTE & ASSOCIADOS, SROC, S. A.,

represented by Jorge Manuel Araújo de Beja Neves

or João Luís Falua Costa da Silva

Company Secretary

Secretary – Filipa de Sousa Taveira da Gama Santos Carvalho

Substitute – Célia Sá Miranda

Board and Corporate Governance Officer

David Graham Shenton Bain

Positions held by Members of the Statutory Bodies in other Companies

(Paragraph b) of no. 1 of article 289 of the Portuguese Companies Code)

Board of Directors

Offices held by Members of the Board of Directors in other companies are the following:

Ângelo Gabriel Ribeirinho dos Santos Paupério

Optimus – Comunicações, S.A. (Chairman of the Board of Directors)

PCJ – Público, Comunicação e Jornalismo, S.A. (Chairman of the Board of Directors)

Público – Comunicação Social, S.A. (Chairman of the Board of Directors)

Sonae Télécom, SGPS, S.A. (Chairman of the Board of Directors)

Sonaecom BV (Member of the Board of Directors)

Sonaecom – Sistemas de Informação, SGPS, S.A. (Chairman of the Board of Directors)

Sontária – Empreendimentos Imobiliários, S.A. (Chairman of the Board of Directors)

WeDo Consulting, Sistemas de Informação, S.A. (Chairman of the Board of Directors)

Cooper Gay (Holdings) Limited (Member of the Board of Directors)

MDS, SGPS, S.A. (Member of the Board of Directors)

Sonae, SGPS, S.A. (Member of the Board of Directors)

Sonae Center Serviços II, S.A. (Member of the Board of Directors)

Sonae Investments, B.V. (Executive Director)

Sonae Investimentos, SGPS, S.A. (Member of the Board of Directors)

Sonae MC – Modelo Continente, SGPS, S.A. (Member of the Board of Directors)

Sonaerp – Retail Properties, S.A. (Member of the Board of Directors)

Sonae Sierra, SGPS, S.A. (Member of the Board of Directors)

Sonae – Retalho Especializado, SGPS, S.A. (Member of the Board of Directors)

Sontel B.V. (Executive Director)

Enxomil, SGPS, S.A. (Executive Director)

Enxomil – Sociedade Imobiliária, S.A. (Executive Director)

Lapidar, SGPS, S.A. (Member of the Board of Directors)

Love Letters – Galeria de Arte, S.A. (Member of the Board of Directors)

António Bernardo Aranha da Gama Lobo Xavier

Optimus – Comunicações S.A. (Member of the Board of Directors)

PCJ – Público, Comunicação e Jornalismo, S.A. (Member of the Board of Directors)

Público, Comunicação Social, S.A. (Member of the Board of Directors)

Sonaecom – Sistemas de Informação, SGPS, S.A. (Member of the Board of Directors)

MLGTS & Associados, Sociedade de Advogados (Partner and Member of the Board of Directors)

BPI, SGPS, S.A. (Member of the Board of Directors)

Mota-Engil, SGPS, S.A. (Member of the Board of Directors)

Riopele, S.A. (Member of the Board of Directors)

António Sampaio e Mello

Nakoma Capital Management (Member of the Board of Directors)

David Charles Denholm Hobley

Orange Brand Services Limited (Member of the Board of Directors)

Westgate Nominees Hall Limited (Member of the Board of Directors)

Velti plc (Member of the Board of Directors)

Still Standing Ltd (Member of the Board of Directors)

Nectar Global Alpha Fund (Member of the Board of Directors)

Incadea PLC (Member of the Board of Directors)

Duarte Paulo Teixeira de Azevedo

Efanor Investimentos, SGPS, S.A. (Member of the Board of Directors)

Imparfin, SGPS, S.A. (Member of the Board of Directors)

MDS, SGPS, S.A. (Chairman of the Board of Directors)

Migracom, SGPS, S.A. (Chairman of the Board of Directors)

Sonae Indústria, SGPS, S.A. (Member of the Board of Directors)

Sonae Investimentos, SGPS, S.A. (Chairman of the Board of Directors)

Sonae MC – Modelo Continente, SGPS, S.A. (Chairman of the Board of Directors)

Sonae, SGPS, S.A. (Member of the Board of Directors, CEO)

Sonae Sierra, SGPS, S.A. (Member of the Board of Directors)

Sonaegest, Sociedade Gestora de Fundos de Investimentos (Chairman of the Board of Directors)

Sonaerp – Retail Properties, S.A. (Chairman of the Board of Directors)

Sonae – Retalho Especializado, SGPS, S.A. (Chairman of the Board of Directors)

Franck Emmanuel Dangeard

Partner of Harcourt;

Chairman and CEO of Thomson;

Deputy CEO, Senior Executive of France Télécom;

Chairman of SBC Warburg France.

Gervais Gille Pelissier

Deputy CEO da France Télécom - Orange

France Télécom Espanha (Member of the Board of Directors)

Mobistar (Member of the Board of Directors)

Studio 37 (Member of the Board of Directors)

Jean François Pontal

Ing Direct, França (Member of the Board of Directors)

Oger Télécom, Dubai (Member of the Board of Directors)

Maria Cláudia Teixeira de Azevedo

Digitmarket – Sistemas de Informação, S.A. (Chairman of the Board of Directors)

Lugares Virtuais, S.A. (Chairman of the Board of Directors)

Mainroad – Serviços de Tecnologias de Informação, S.A. (Chairman of the Board of Directors)

Miauger – Organização e Gestão de Leilões Electrónicos, S.A. (Chairman of the Board of Directors)

PCJ – Público, Comunicação, e Jornalismo, S.A.(Member of the Board of Directors)

Público - Comunicação Social, S.A. (Member of the Board of Directors)

Saphety Level – Trusted Services, S.A. (Chairman of the Board of Directors)

Optimus – Comunicações, S.A.(Member of the Board of Directors)

Sonae Telecom, SGPS, S.A.(Member of the Board of Directors)

Sonaecom Sistemas de Informação, SGPS, S.A. (Member of the Board of Directors)

Sonaecom – Sistemas de Información Espana, S.L. (Director)

Sontaria – Empreendimentos Imobiliários, S.A.(Member of the Board of Directors)

WeDo Consulting, Sistemas de Informação, S.A. (Member of the Board of Directors)

WeDo Technologies Mexico, S. De R.L. De C.V. (Director)

WeDo Technologies Egypt (Director)

WeDo Technologies B.V. (Member of the Board of Directors)

Cape Technologies Limited (Irlanda) (Member of the Board of Directors)

WeDo Poland Sp. Z.o.o. (Gerente)

WeDo Technologies Australia PTY Limited (Member of the Board of Directors)

WeDo Technologies (UK) Limited (Member of the Board of Directors)

WeDo Technologies Americas Inc.(Member of the Board of Directors)

WeDo Technologies Chile, Spa (Member of the Board of Directors)

WeDo Technologies Panama, S.A.(Chairman of the Board of Directors)

WeDo Technologies Singapore Pte Ltd (Member of the Board of Directors)

Praesidium Services Limited (Member of the Board of Directors)

Efanor – Serviços de Apoio à Gestão, S.A. (Chairman of the Board of Directors)

Efanor Investimentos SGPS, S.A. (Member of the Board of Directors)

Fundação Belmiro de Azevedo (Member of the Board of Directors)

Imparfin, SGPS, S.A. (Chairman of the Board of Directors)

Linhacom, SGPS, S.A. (Chairman of the Board of Directors)

Praça Foz – Sociedade Imobiliária, S.A. (Member of the Board of Directors)

Miguel Nuno Santos Almeida

Be Artis, Conceção, Construção e Gestão de Redes de Comunicações, S.A. (Chairman of the Board of Directors)

Be Towering – Gestão de Torres de Telecomunicações, S.A. (Chairman of the Board of Directors)

Per-Mar, Sociedade de Construções, S.A. (Chairman of the Board of Directors)

PCJ – Público, Comunicação e Jornalismo, S.A. (Member of the Board of Directors)

Público – Comunicação Social, S.A. (Member of the Board of Directors)

Sonae Télécom, SGPS, S.A. (Member of the Board of Directors)

Nuno Manuel Moniz Trigoso Jordão

Vice-Presidente Executivo da Sonae, SGPS, S.A.,

Member of the Board of Directors of Sonae Investimentos, SGPS, S.A.;

Sonaerp – Retail Properties, S.A.

Modelo – Distribuição de Materiais de Construção.

Modelo – Distribuição de Materiais de Construção, S.A. (Member of the Board of Directors)

Sonae Investimentos, SGPS, S.A. (Member of the Board of Directors)

Sonae, SGPS, S.A. (Member of the Board of Directors)

Sonaerp – Retail Properties, S.A. (Member of the Board of Directors)

Statutory Audit Board

Arlindo Dias Duarte Silva

DMJB – Consultadoria de Gestão, S.A. (ROC)

Sonae SGPS, S.A. (Member of the Statutory Audit Board)

Sonae Investimentos, SGPS, S.A. (Member of the Statutory Audit Board)

Rochinvest – Investimentos Imobiliários e Turísticos, S.A. (Member of the Statutory Audit Board)

ALADI – Associação Lavrense de Apoio ao Diminuído Intelectual

Associação Cultural do Senhor do Padrão (Member of the Statutory Audit Board)

Armando Luís Vieira de Magalhães

Sonae Capital, SGPS, S.A. (Member of the Statutory Audit Board)

Sonae Indústria, SGPS, S.A. (Member of the Statutory Audit Board)

Fundação Eça de Queirós (Member of the Statutory Audit Board)

Futebol Clube do Porto – Futebol, S.A.D.; Porto Comercial – Sociedade de Comercialização e Sponsorização, S.A.; Porto Estádio – Gestão e Exploração de Equipamentos Desportivos, SA. (Member of the Statutory Audit Board)

Óscar José Alçada da Quinta

BA GLASS I – Serviços de Gestão e Investimentos, S.A. (Member of the Statutory Audit Board)

Óscar Quinta, Canedo da Mota & Pires Fernandes, SROC (Member of the Statutory Audit Board)

Sonae Distribuição, SGPS, S.A. (Member of the Statutory Audit Board)

Sonae Investimentos, SGPS, S.A. (Member of the Statutory Audit Board)

LISGRÁFICA – Impressão e Artes Gráficas, SA (Member of the Statutory Audit Board)

Jorge Manuel Felizes Morgado

Sonae Capital, SGPS, S.A. (Member of the Statutory Audit Board)

Sonae SGPS, S.A. (Member of the Statutory Audit Board)

Sonae Indústria, S.A. (Member of the Statutory Audit Board)

Sonae Sierra, S.A. (Member of the Statutory Audit Board)

ARTICLE 21-C OF THE PORTUGUESE SECURITIES CODE

- Total number of shares in 21 March 2012 – 366.246.868 with nominal value of Eur. 1,00 each
- Total number of voting rights in 21 March 2012 – 361.454.654